

Memorandum of Understanding

Dated the 19 day of November 2020.

The Government of Alberta,  
As represented by  
the Ministry of Seniors and Housing and the Ministry of Community and Social Services  
(collectively, "the Province")

- and -

The City of Red Deer  
("The City")

**Background:**

For the purpose of this Memorandum of Understanding ("MOU"), organizations which deliver overnight shelter and homeless support services will be referenced to as "the Agencies," which offer, among other programs, shelter services and supports to populations who are homeless, at risk of homelessness, or otherwise vulnerable in Red Deer.

The City and community have advocated for years to the Province for additional overnight shelter spaces in Red Deer, and for an integrated 24/7 emergency shelter that can provide year-round wrap-around integrated homeless services.

On February 27, 2020, the Province committed \$7,000,000 in its 2020 Capital Plan for a purpose-built Integrated Emergency Shelter in Red Deer, as more particularly described in the paragraph below ("the Project"). The Province and The City agree that the Province will be the Project Manager for the Project.

The Province and The City acknowledge their mutual objective is for Red Deerians to have access to a safe, accessible overnight shelter through the provision of a quality purpose-built Integrated Emergency Shelter, and the Province and The City recognize that shelter comprises one component of the housing continuum. The facility will provide shelter amenities and services such as, but not limited to, sober and intoxication emergency shelter beds and spaces, food preparation and services, showers, washrooms, laundry and storage facilities, and housing, counselling, health and detox supports.

**NOW THEREFORE** the parties wish to enter this MOU to set out key principles and shared understandings related to the Project.

1. The purpose of this MOU is to establish the general high-level understandings related to the provision of the Project with a capacity to be determined by the Province which will meet the current and future needs in Red Deer at a location (s) specified by the Province.
2. The Province and The City will work toward implementing the MOU where:
  - a) roles are clearly defined;
  - b) emergency shelter accommodation and service delivery planning are valued in order to achieve the best operational outcomes;
  - c) the focus is on collectively achieving public interest outcomes for the Red Deer community;
  - d) processes are established for appropriate input, reviews, approvals and decision making;
3. The Province and The City agree that the Province will be the Project Manager. As the project lead, the Province will design the service delivery model and coordinate the building of the Project. As Project Manager, the Province will work collaboratively and communicate with the City and the Agencies on the development of the service delivery design, as appropriate.
4. The Province and The City understand the value of collaboration and are committed to working together in the best interests of the Project. The Province and The City acknowledge and value the expertise that they each bring as a stakeholder to the Project. The Province and The City recognize that shelter infrastructure and operations are within Provincial jurisdiction while The City understands the community impact of the lack of integrated shelter capacity.
5. It is the Province and The City's expectation that as the Project progresses, they will consult with each other to address details related to construction, operations, transition planning, etc. in accordance with designated roles. Each party agrees to work together in good faith, including in respect of any agreements as are reasonably necessary to give effect to the Project.
6. The Project may integrate shelter infrastructure and services currently being provided by the Agencies (not limited to 24/7 shelter providers) in more than one location. By integrating shelter infrastructure and services, the Project may make for a cost-effective and operationally efficient shelter where it is easier for clients to access resources and supports.
7. In principle, the parties agree that:
  - a) The Province will fund primary capital infrastructure and be the Project Manager.
  - b) The Province and The City will collaborate on capital development while the Province will engage local stakeholders on service delivery design. The Province may also choose to engage with local stakeholders on capital.

- c) The City will contribute value in kind to the Project, provided the Province is the Project Manager, through potential one-time waivers or reductions of fees under municipal jurisdiction, such as but not limited to, utility connections, landscaping and sidewalks etc. Specific commitments will be articulated at the development stage. The City will not provide ongoing capital maintenance, capital for future capital expansion or operational dollars.

**Coming into effect:**

This MOU goes into effect upon the signing by the respective representatives with the appropriate signing authority. The signatures below indicate the parties' commitment to act in accordance with the statements contained within this MOU.

Consented and approved this 11 day of 12 2020.

THE GOVERNMENT OF ALBERTA

Rajan Sawhney

PRINT NAME

  
SIGNATURE

Minister of Community & Social Services

TITLE

THE GOVERNMENT OF ALBERTA

JOSEPHINE PON

PRINT NAME

  
SIGNATURE

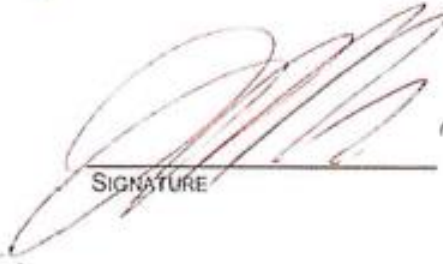
MINISTER OF SENIORS AND HOUSING

TITLE

THE CITY OF RED DEER

Tara Veer

PRINT NAME

  
SIGNATURE

Mayor, City of Red Deer

TITLE